

The background of the slide is a close-up, high-angle photograph of several rectangular battery cells. The cells are arranged in a grid-like pattern, with some cells in the foreground being more in focus than others in the background. The cells have a metallic, silver-colored surface with some visible internal components and wiring. The lighting is soft and even, highlighting the texture and shape of the battery components.

inoBat⁺

ENERGY STORAGE & BATTERY PLATFORM

June 2026

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InoBat: Multi-Dimensional Expertise



- Growing & profitable BESS business
- Turnkey EPC & commissioning services
- 875 MWh delivered or signed

Energy Storage



Cell Development



- Broad battery development capabilities
- Industrialization from lab to production
- NMC, silicon, sodium-ion

Strategic Partnerships



- Capital-efficient gigafactory
- JV with Gotion
- Additional JVs in formation

State-of-the-Art BESS Operation in High-Growth Market



2,000 m² BESS production facility with capacity to scale up to 5 GWh, fully compliant with EU quality & regulatory standards.

FOOTPRINT
2,000 SQM



CAPACITY
Up to 5 GWh BESS

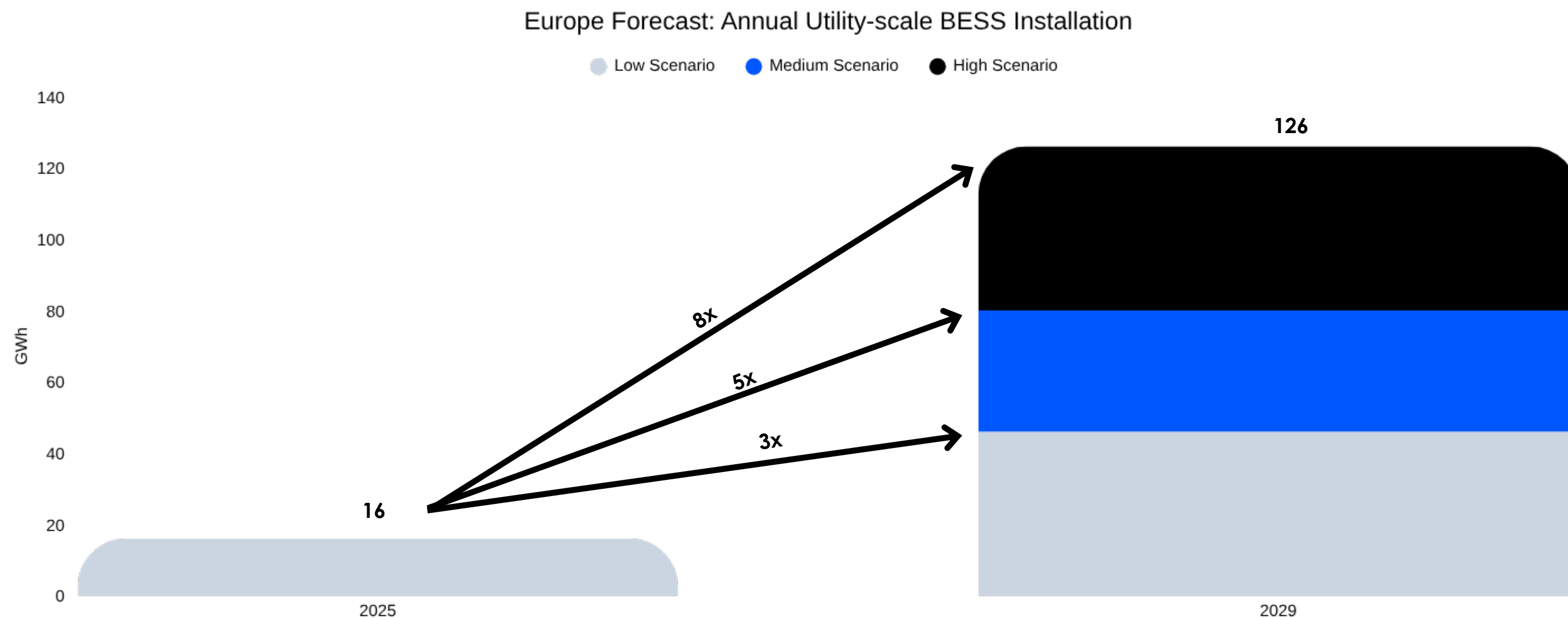


LOCATION
Voderady, Slovakia



BESS: Essential Enabler in Energy Sector

- Europe's annual utility-scale BESS installations expected to multiply in four years
- Driven by electricity price volatility, solar and wind penetration, supportive policies, revenue stacking opportunities, flexibility needs
- Despite impressive growth, remains significantly below needs of European energy system

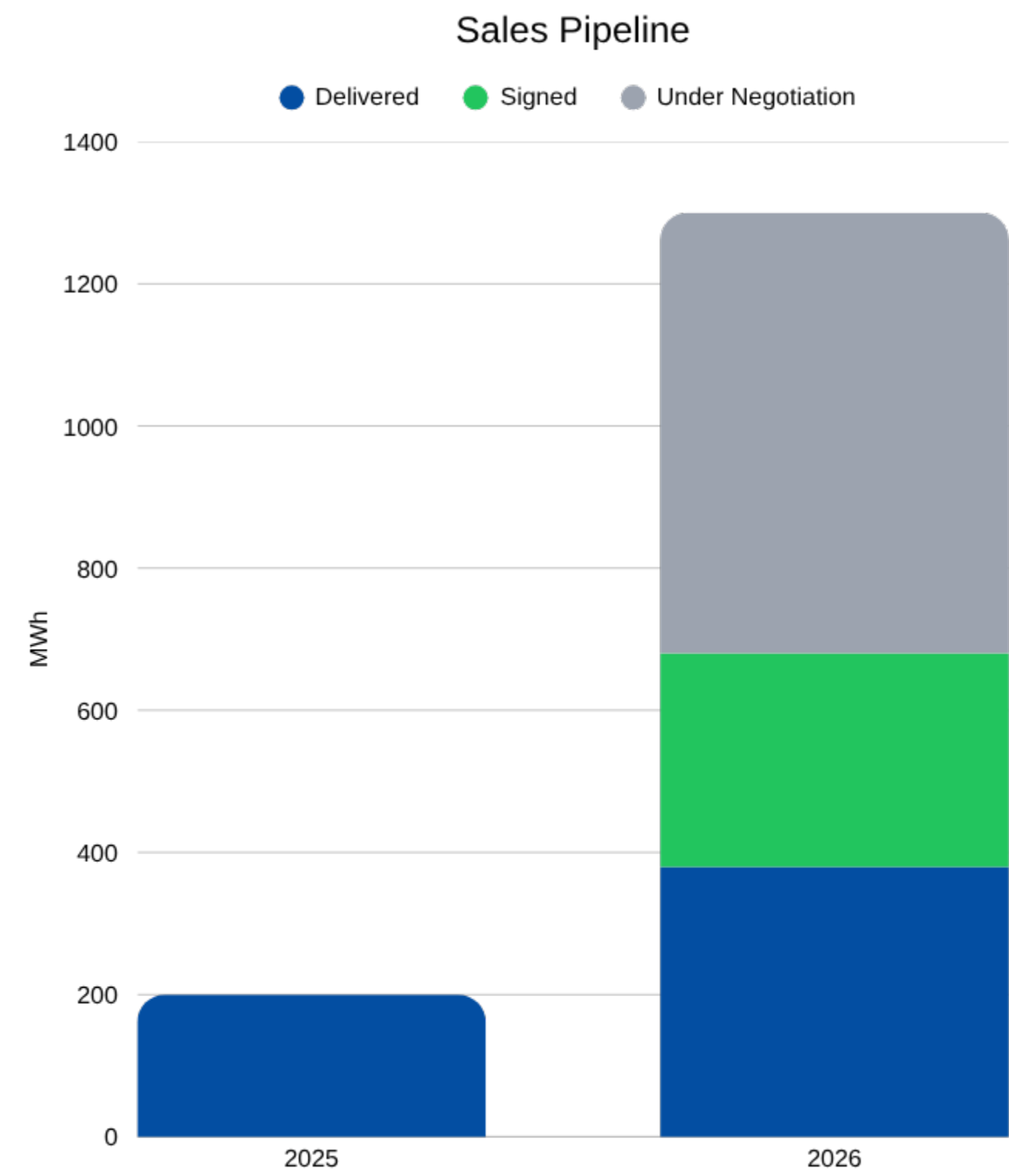


Source: European Market Outlook for Battery Storage 2025–2029, SolarPower Europe, 2025.

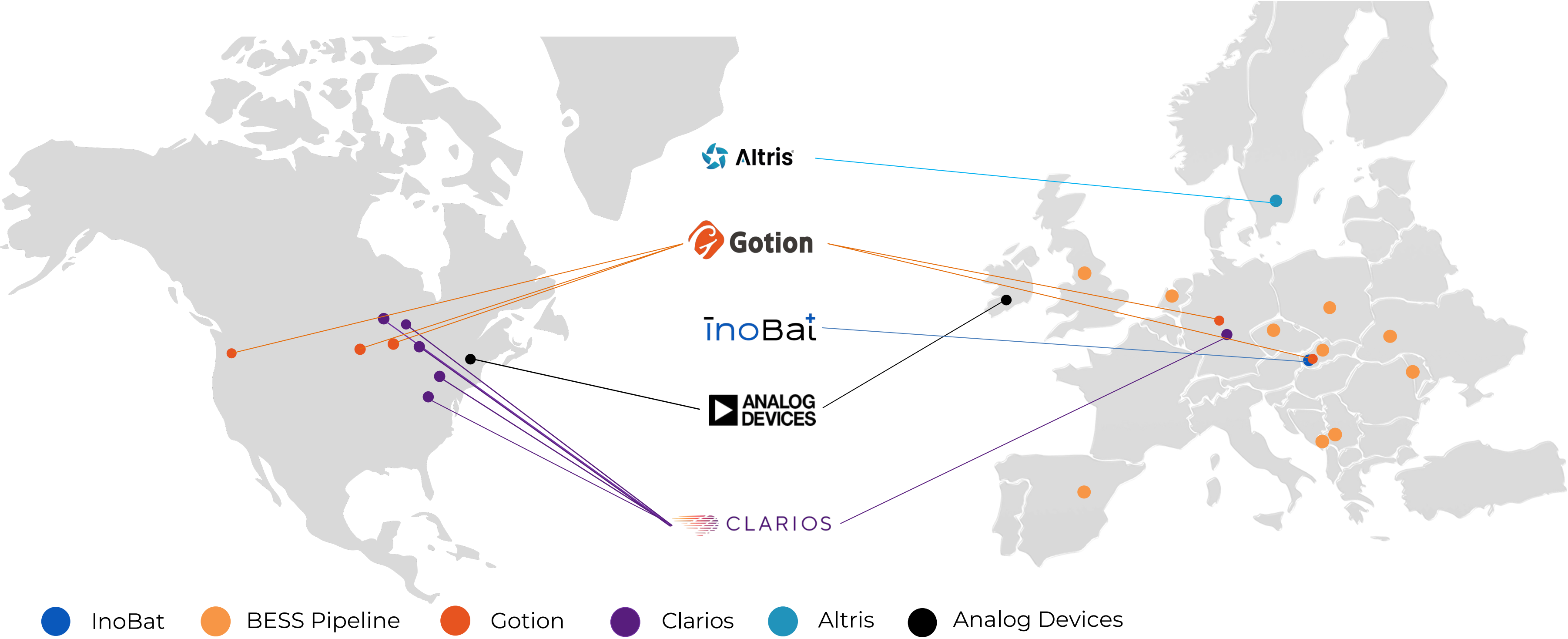
Diversified Demand & Profitable Growth

Multiple, high-demand applications:

- **Grid-scale utilities/national utilities**
grid stability
- **Renewable energy developers/operators**
energy price arbitrage & output smoothing
- **Energy-intensive industrials**
utilizing their large grid connections for ancillary revenue
- **Energy traders**
price arbitrage



Forging Transatlantic Partnerships



From Utility-scale BESS to AI Data Center Solutions

Today's Market:
BESS for Industrials, Utilities, & Energy Traders



Tomorrow's Market:
Data Centers & Hyperscalers

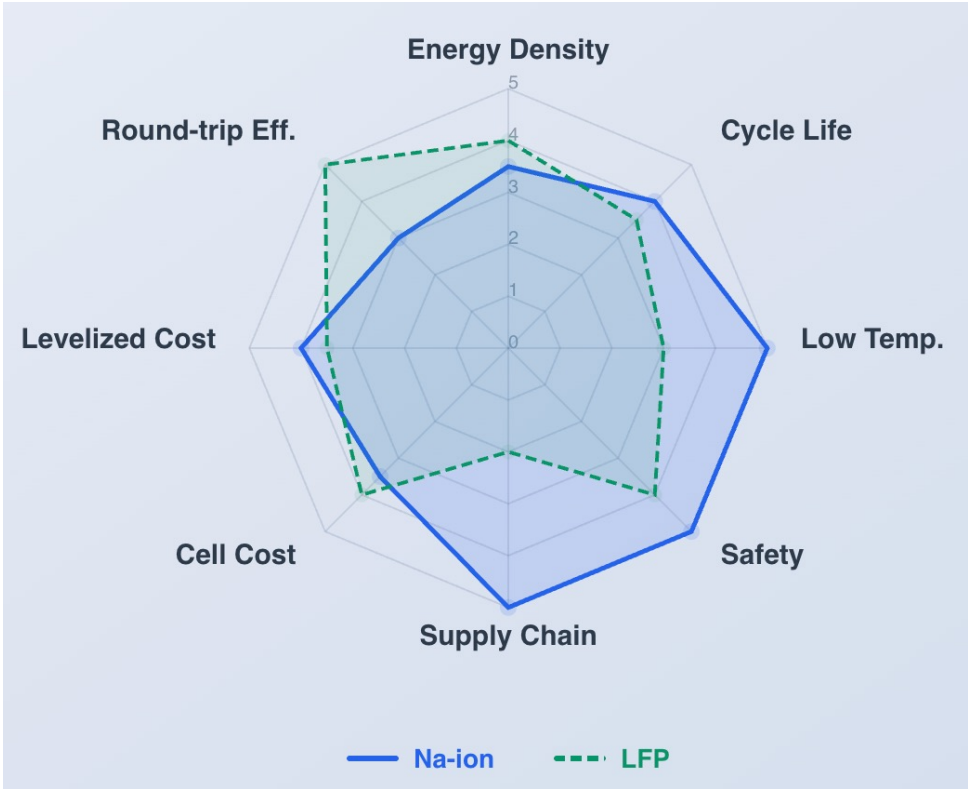
Integrated Supercapacitor Technology
& Battery Management System



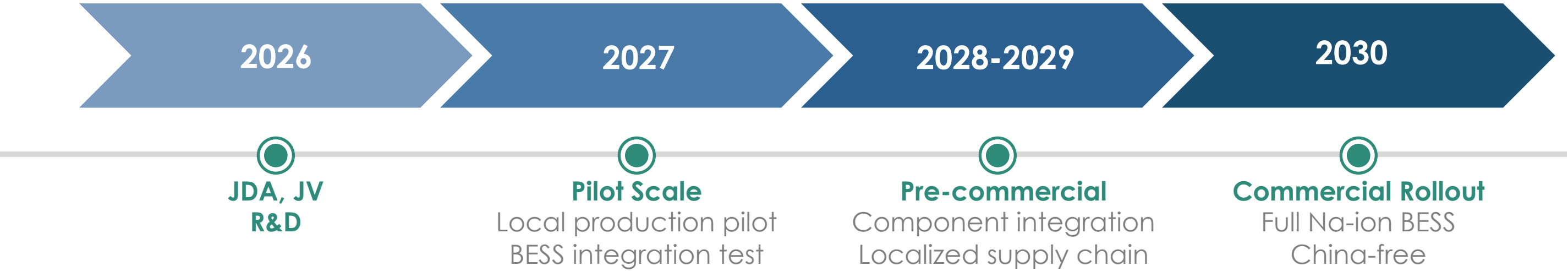
Sodium-ion BESS: Resilience & Performance

- Stable & low-cost structure; avoiding commodity price volatility
- Higher intrinsic safety with potentially superior low-temperature
- Well-suited for energy storage & low-voltage automotive (ICE & BEV) applications

Na-ion vs LFP



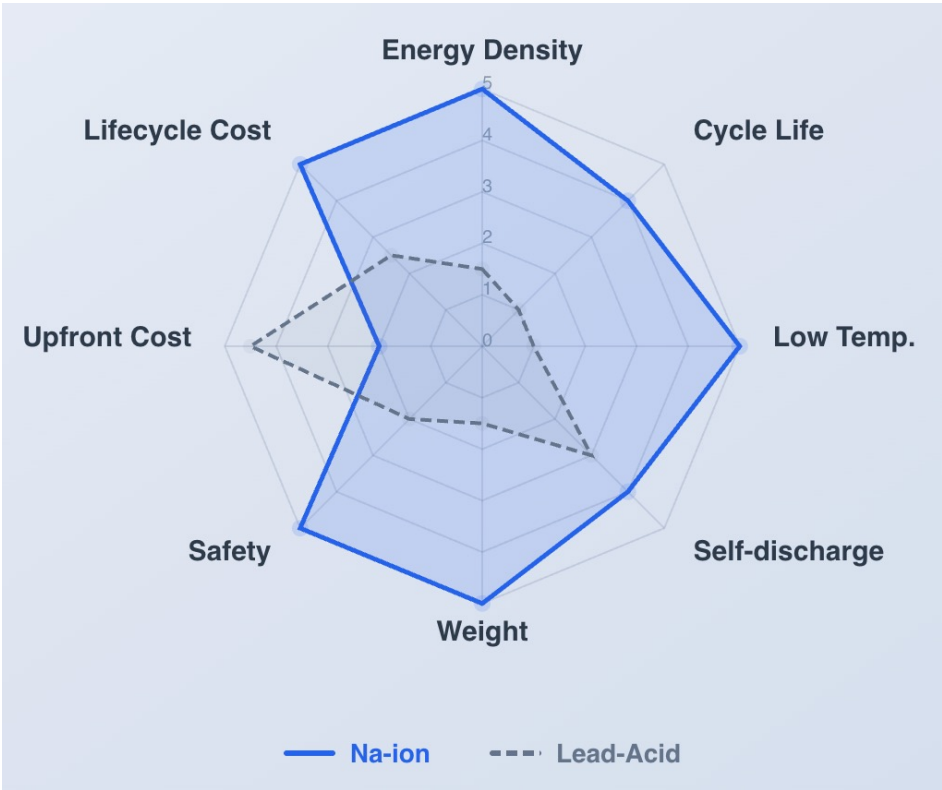
InoBat CLARIOS Altris



Na-ion Technology: Multi-Sector Scalability

- Well-suited for low-voltage automotive applications, an alternative to lead-acid batteries
- Global automotive lead-acid market: \$31 billion in annual sales
- Industry leader:  **CLARIOS**
 - Sells 150 million low-voltage batteries each year
 - Powers 1 in 3 vehicles worldwide
 - Present in 100+ countries
 - Selected sodium-ion as a key to innovation strategy

Na-ion vs Lead-Acid



PHASE 1
2026 – 2028

Technology Maturity
Na-ion cell validation

- Chemistry validation & yield optimization
- TRL 8–9 target within 24 months

PHASE 2
2029 – Onwards

Automotive Scale-Up
Serial production

- High-volume Na-ion cell production for OEMs & Tier 1
- GWh-scale mass capacity in Western markets



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